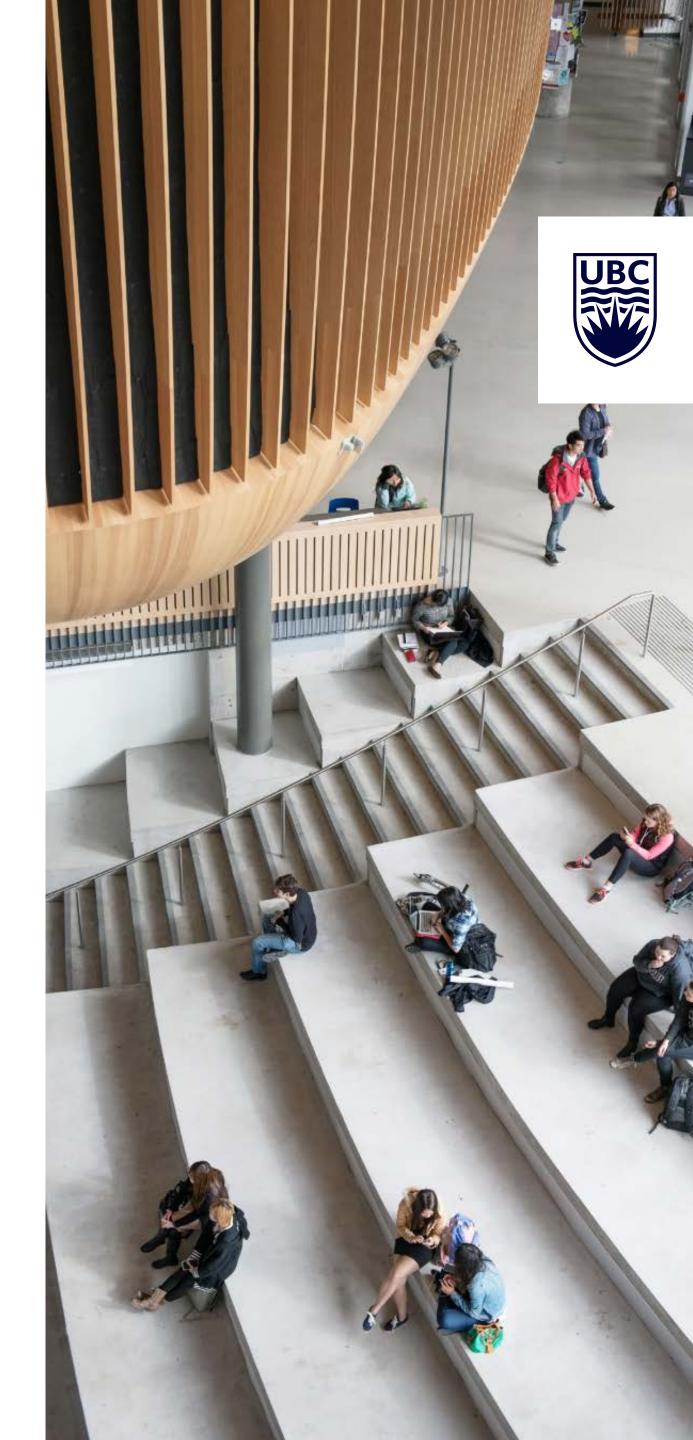


# **SESSION TAKEAWAYS**

- 1. Persistence pays off be ready to act
- 2. Create a robust process there is comfort in numbers
- 3. Look to your history, but don't stop there
- 4. Be bold, but know what your institution will support
- 5. Trust your creative instincts, but verify



# SITUATION & GAINING SUPPORT



# SITUATION - 2015/2016



UBC Annual Reputation Tracker, Worsened Improved January 2016 1% 4% 2% 2% BCIT 8% 14% 17% 16% 18% 15% 20% 20% 16% 17% 20% 21% SFU 15% University of Victoria of Victoria BC Gen Pop (n=1,094) BC Gen Pop Alumni (n=308) 3% 5% 2% 3% Prospective Students (n=639) Vancouver Business Managers (n=251) OKANAGAN 3% 3% 3% 3% McGill TORONTO 9% Worsened somewhat Worsened significantly Improved significantly Improved somewhat

# INFLECTION POINT

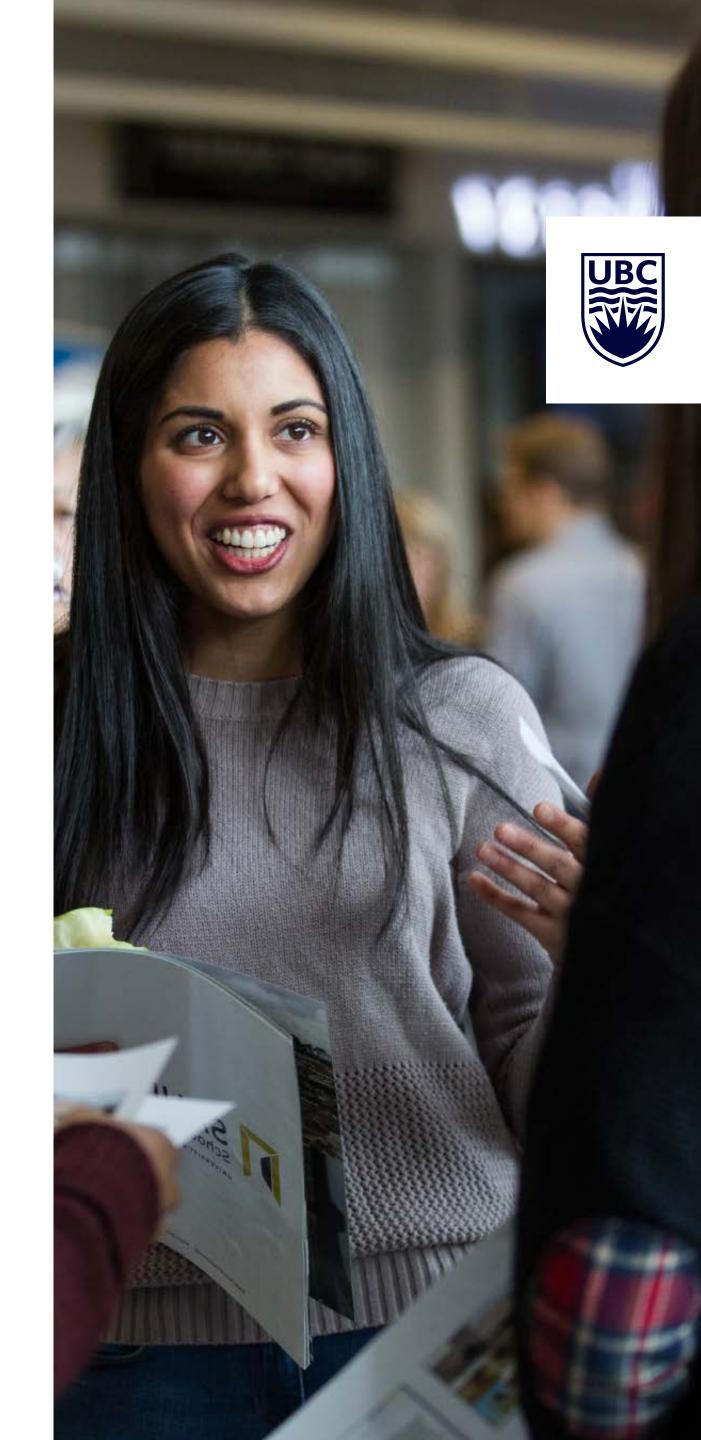
**UBC** needs a brand positioning strategy.

- 1. To know who we are as an institution and what makes us distinct from others
- 2. To continue to build and maintain our reputation locally, nationally and internationally
- 3. To put a stake in the ground and stand for something that we can build on as we grow globally and solidify ties locally



# STAKEHOLDER BUY-IN

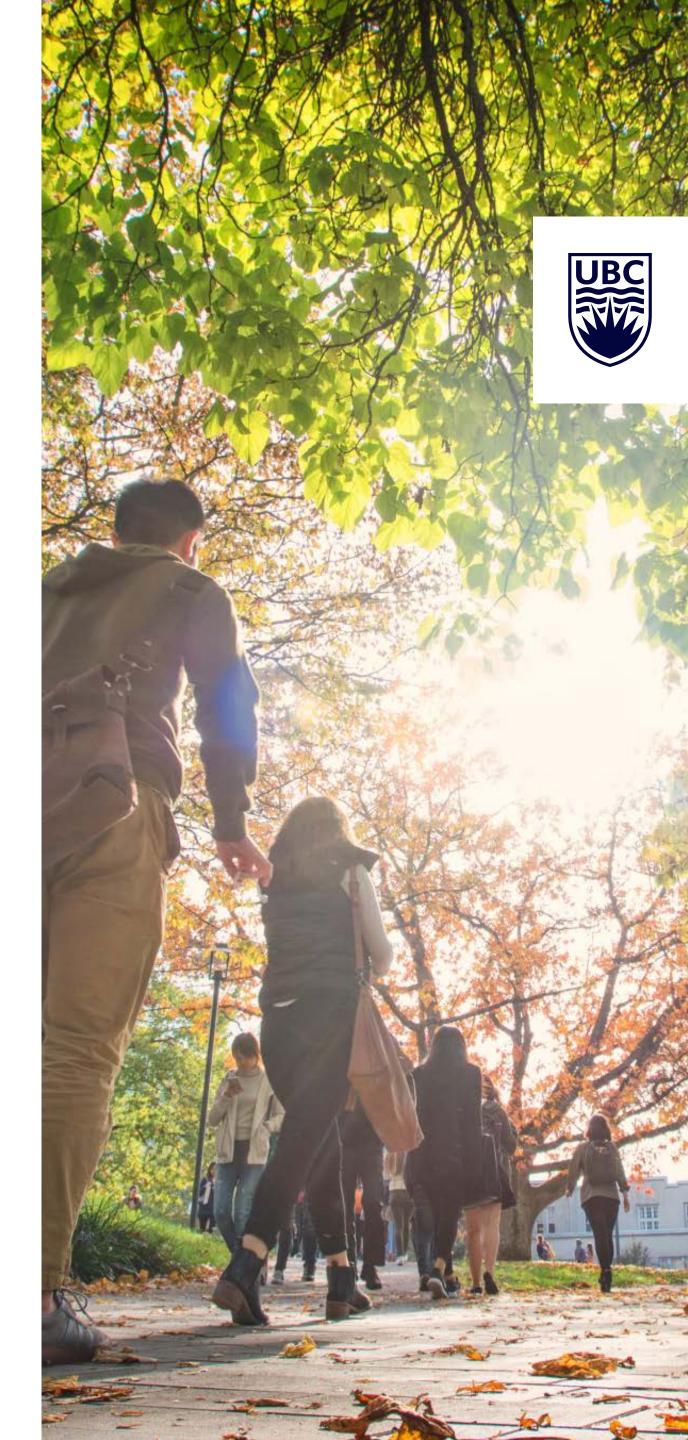
- Budget always a concern
- Identify allies
  - Executive
  - Board
  - Deans
  - Others
- Commitment to robust, inclusive process
- Align activities to strategic plan



## STAKEHOLDER BUY-IN

### Building the investment case:

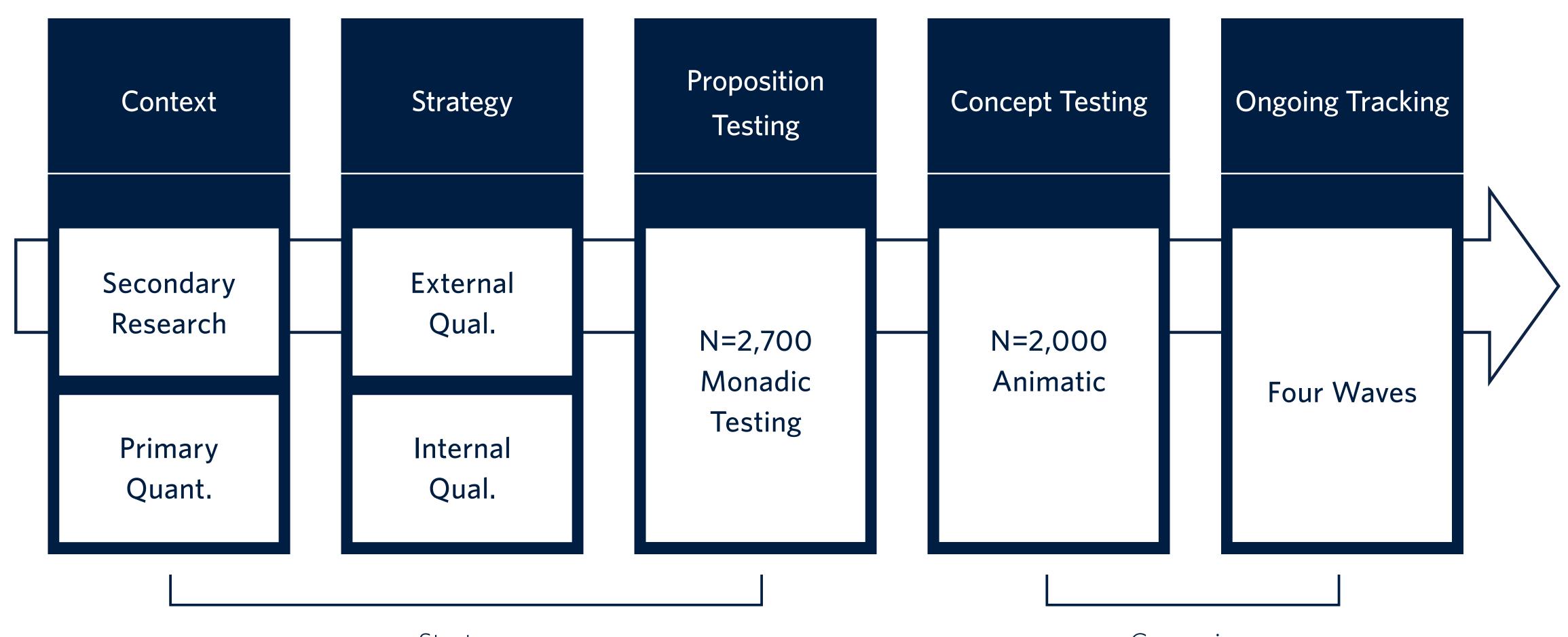
- Measuring and sharing success of previous tactical campaigns
- Comparator spend data and examples
- Detailed brand development process, showing input points
- Creation of budget options/scenarios
- Defined measurement plan



# PROCESS & KEY INSIGHT



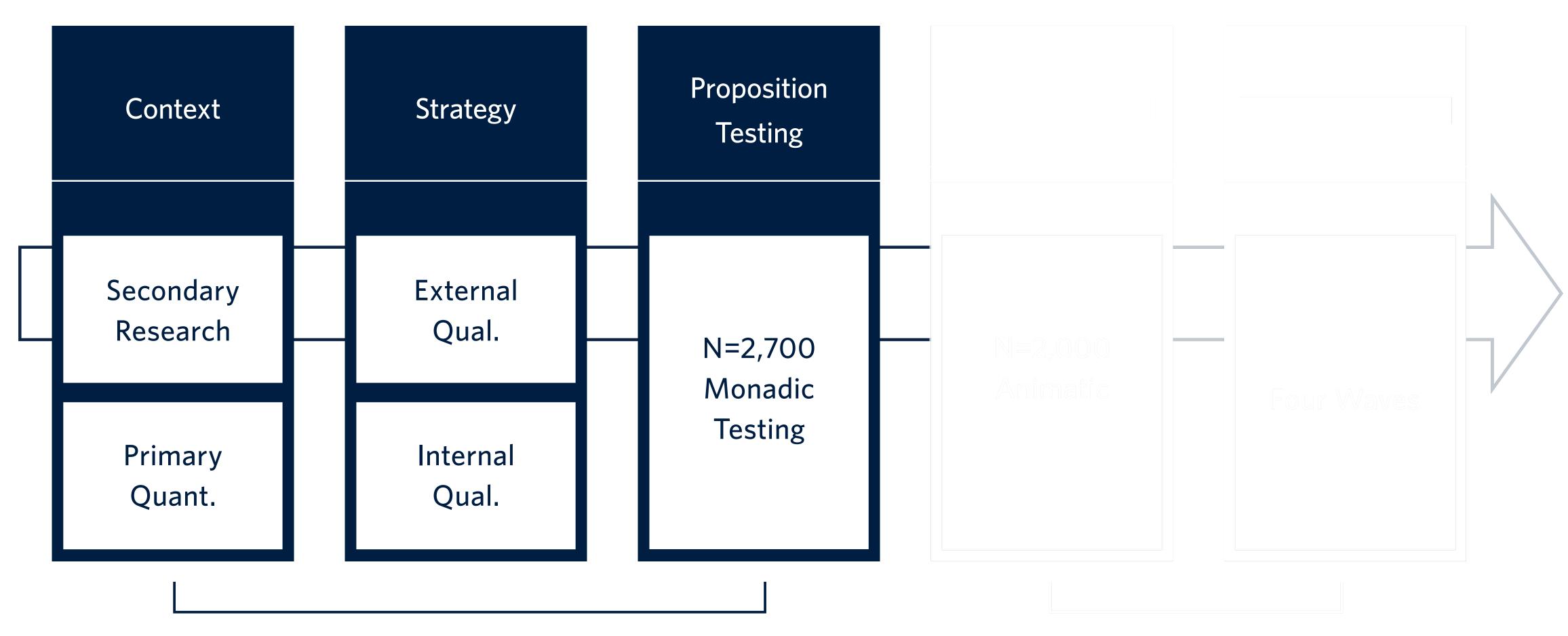
# DATA AND INSIGHTS OVERVIEW



Strategy

Campaign

# DATA AND INSIGHTS OVERVIEW



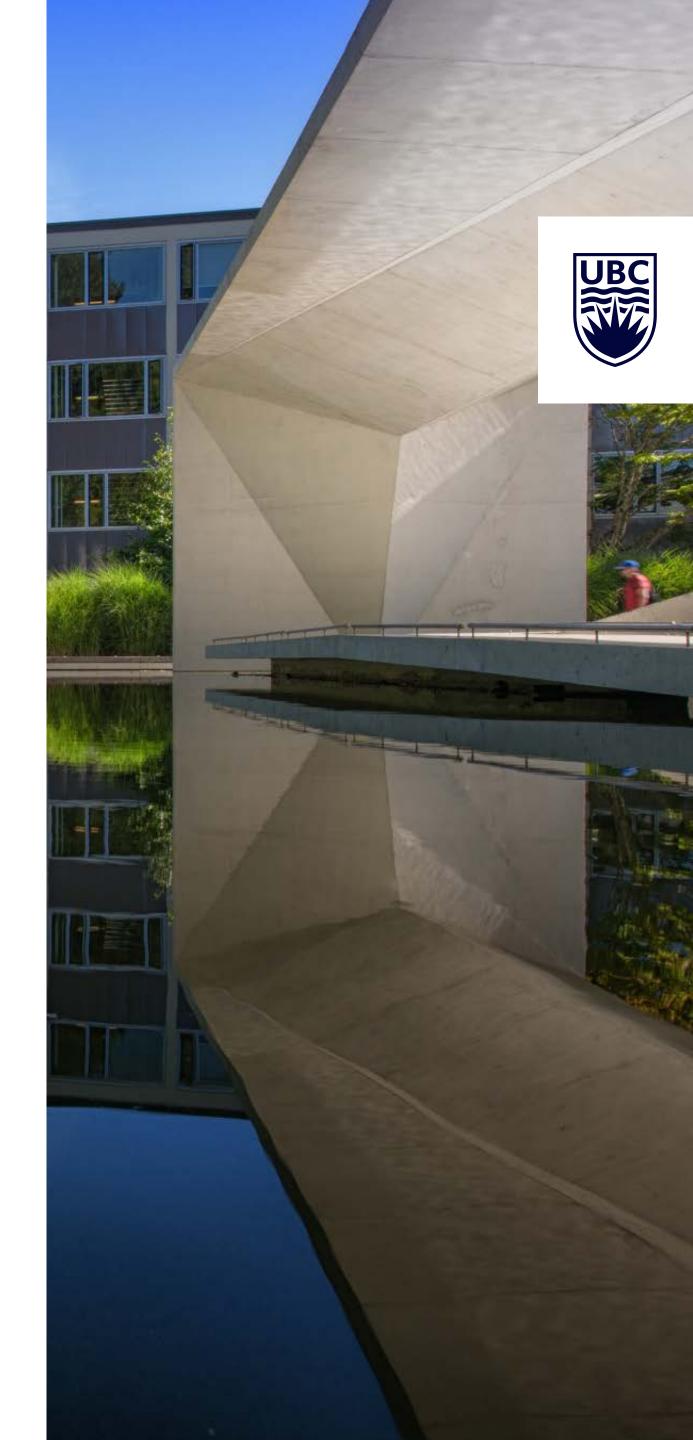
Strategy

Campaign

# **BRAND POSITIONING GOAL**

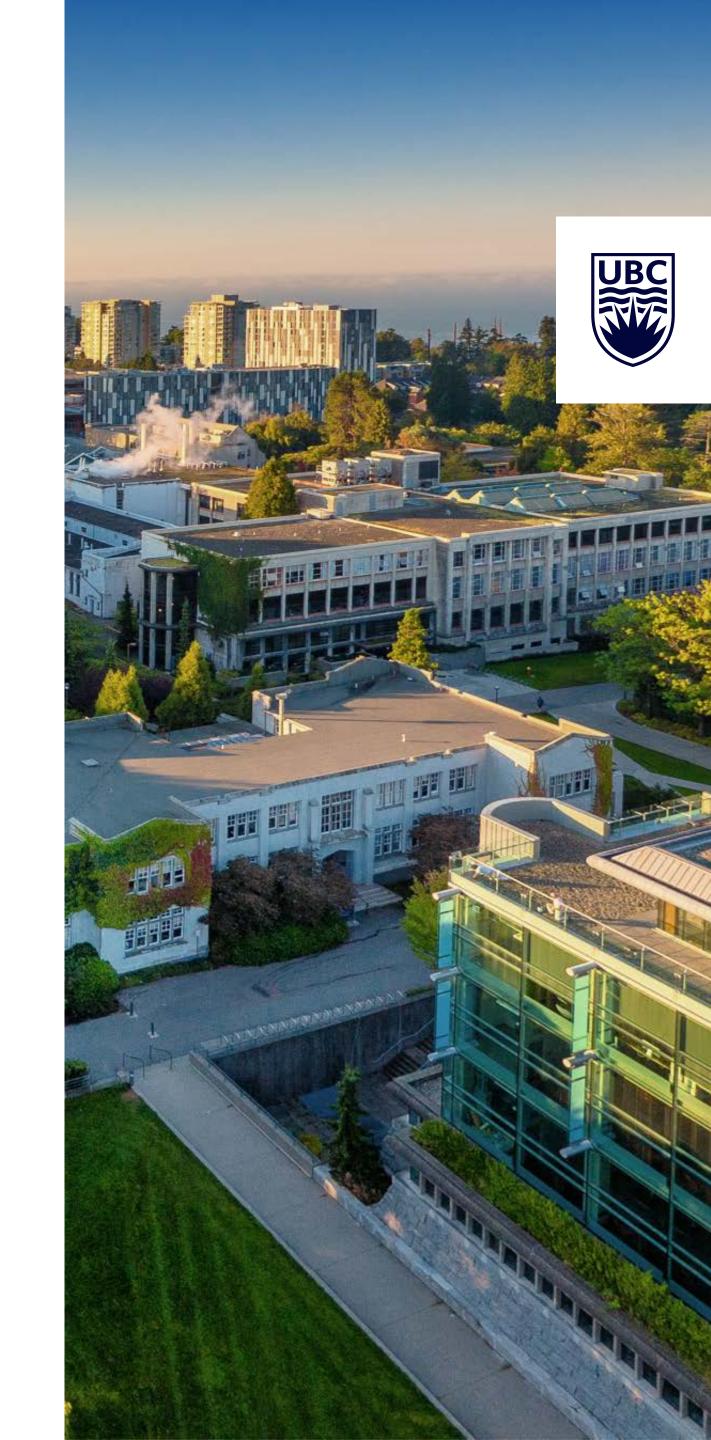
The new positioning needs to carry meaning, relevance and trigger action across a broad range of stakeholder groups.

It also needs to deliver on the vision created as part of the new strategic plan.



# **NEW UBC VISION**

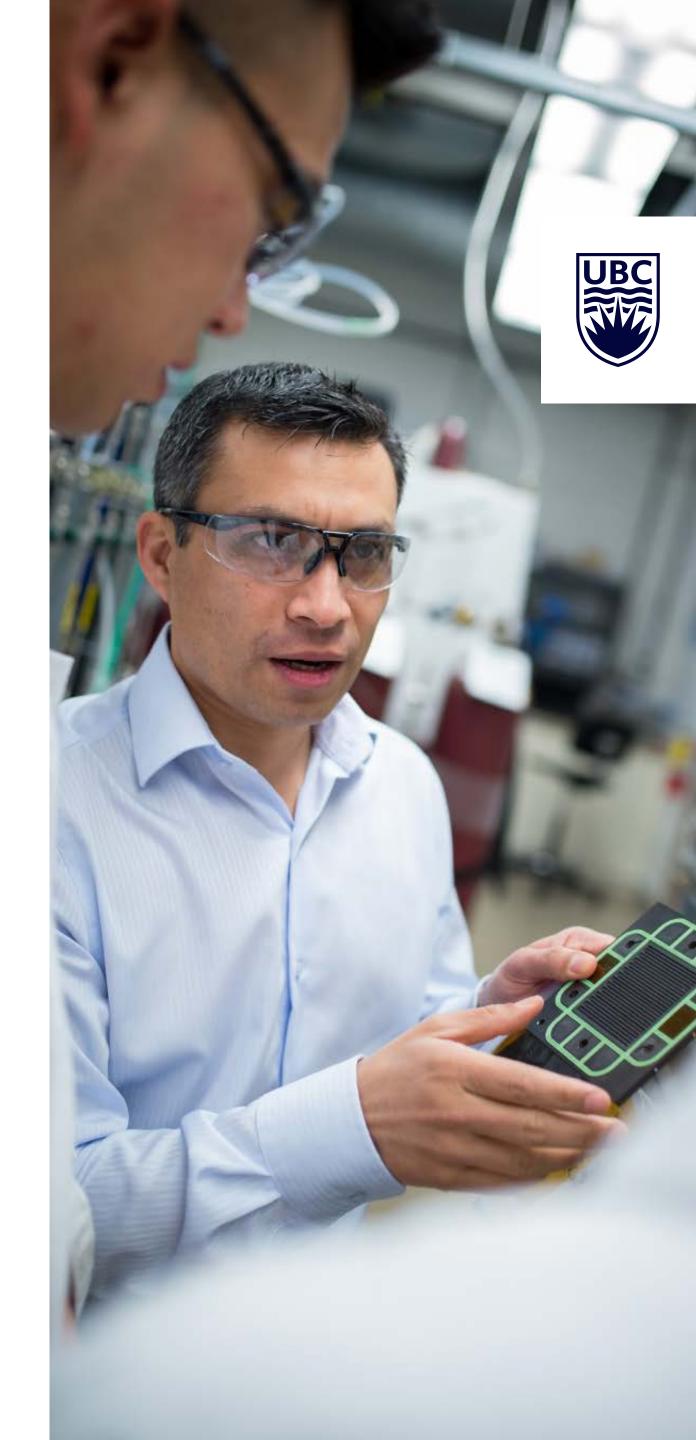
To inspire people, ideas and actions for a better world.



But people aren't inspired by institutions; people are inspired by people.

A successful UBC positioning has to have people as its core.

### **But which people?**



## KEY DISCOVERY INSIGHT

UBC's people and their common drive to change the world, spirit of transformation, optimism and their commitment to their efforts despite obstacles is a large part of what makes the university unique.



# If you have the drive to shape a better world, UBC will support you in realizing your greatest potential.



#### **Functional Offering**

Excellence in teaching, learning and research.

#### **Emotional Offering**

You will be given opportunities to create and share knowledge, to be inspired and to shape your future.

#### **Our Story**

UBC's history is rooted in the initiative of students, filled with the desire for a better life and dedicated faculty creating pathways to a more certain future. It is the story of a bold new Canadian university striving, against the odds, to be among the very best. Our motto, Tuum Est (*It is Yours*), continues to be a declaration of our drive to develop opportunities for people who want to create a better world.

### Core Idea

The potential is yours

**Brand Attributes** 

**Conviction** 

**Purpose** 

Curiosity, Initiative, Courage, Inspiring

#### **Brand Identifiers**

Tuum Est, UBC crest, Coat of Arms, iconic campuses, and blue and gold

We believe that, when provided with

opportunity, people with drive and

To inspire new ideas and encourage

people to maximize their potential.

curiosity will change the world.

#### **Frame of Reference**

Globally-recognized universities committed to excellence in teaching, learning and research.

#### **Audience (Who We Are For)**

UBC is for people who see a better world for themselves and others, and have the initiative to turn their vision into reality.

#### **Audience Core Desire**

To be encouraged, challenged and to succeed.

# THE POTENTIAL IS YOURS - CAMPAIGN BRIEF

### **Objective**

- Create positive perceptions of UBC
- Encourage people to engage with UBC
- Introduce UBC's new brand positioning

### **Target Audience**

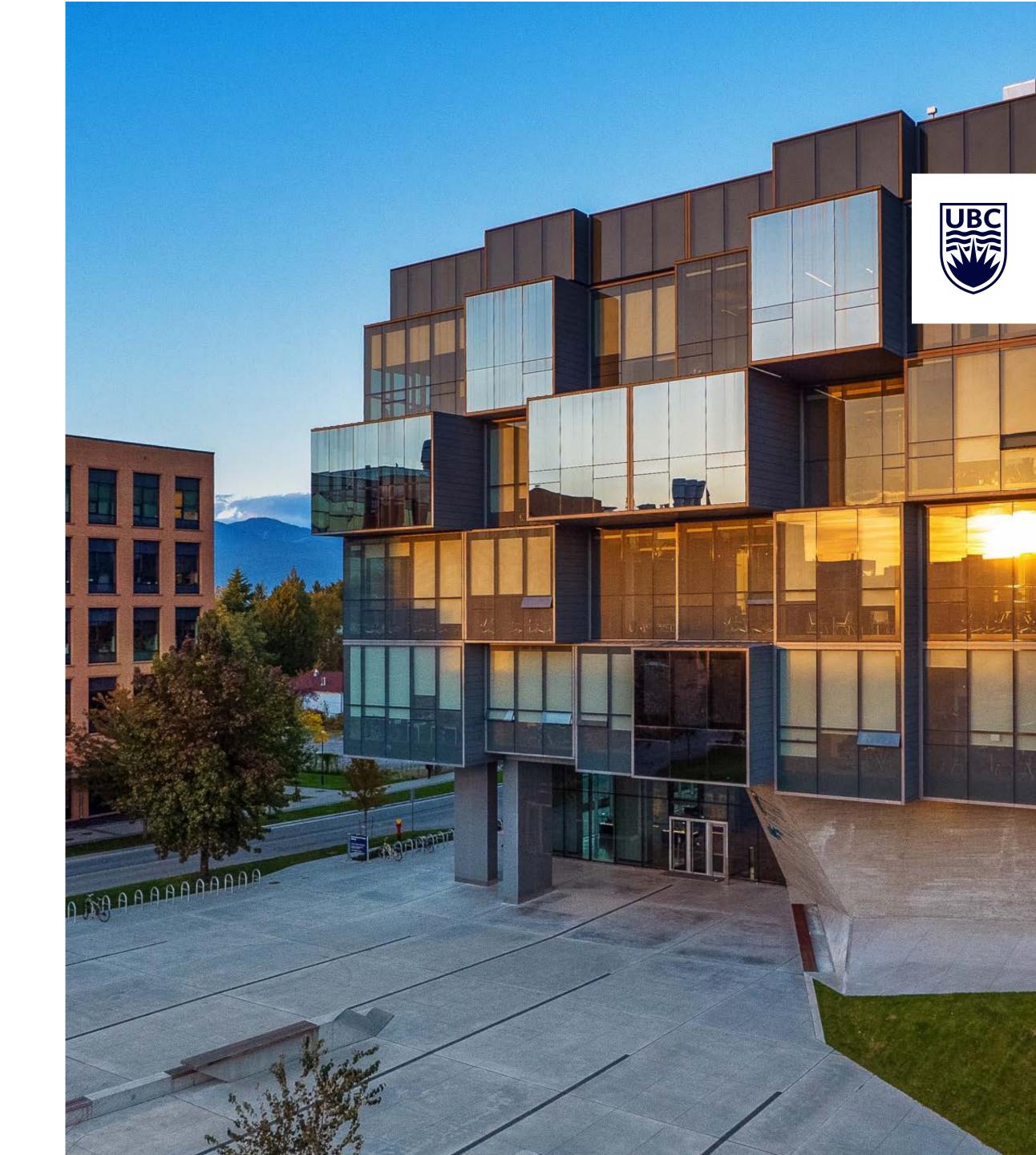
- BC engaged community / influencers
- GTA and Ottawa Business and Public Policy Influencers
- UBC faculty, staff, students, alumni

### **Timeline**

September 2018 - May 2019



# BRINGING THE STRATEGY TO LIFE



### TRANSLATION OF IDEA



Doubt, failure, and disbelief. For those driven to change the world, there's nothing more powerful. The mere suggestion that something can't be done, is reason enough to prove everyone wrong.

The journey will be difficult. But, for those willing to face our greatest challenges head on, UBC is the place to maximize their greatest potential.

## THE POTENTIAL IS YOURS



There's no question that difficult problems are hard to face. But accepting the fact that there's nothing we can do about them is even harder.

## THE POTENTIAL IS YOURS



We want to make people feel how inherently intolerable it is to accept defeat. We do this by confronting them with challenging statements. Statements that will make them want to prove us wrong.

### CREATIVE APPROACH



- Feature real UBC faculty and students
- Capture a wide range of disciplines and ethnicities to engage with a wider audience
- Stand apart from other sector advertising
- Integrate our advertising to the environment and the message

### MEDIA STRATEGY



Focus on fewer media channels but provide more impactful creative and frequency.

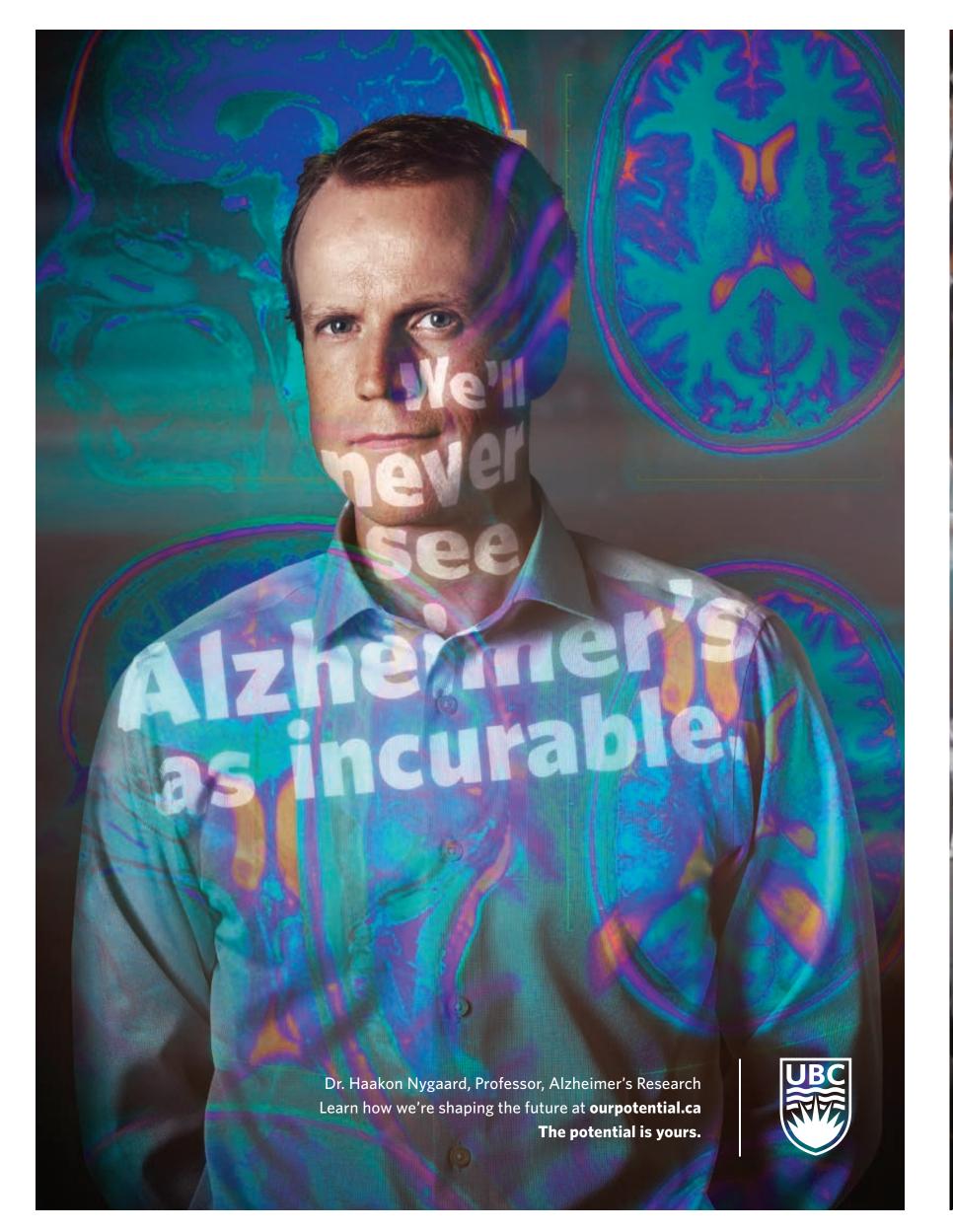
- National and provincial broadcast
- National and provincial print executions
- Social and digital channels
- UBC-owned media
- Microsite
- Experiential activation

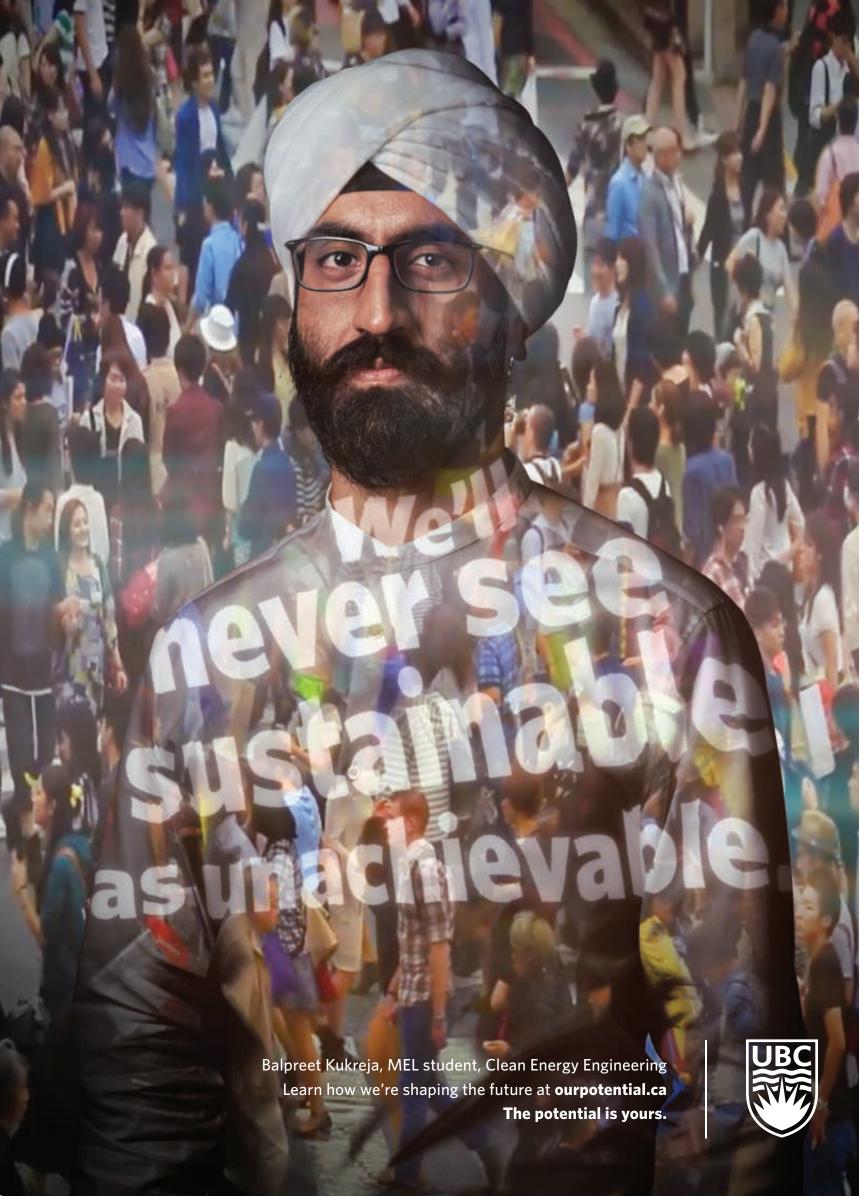


# **PRINT**



# **PRINT**





# SOCIAL

**Facebook** 









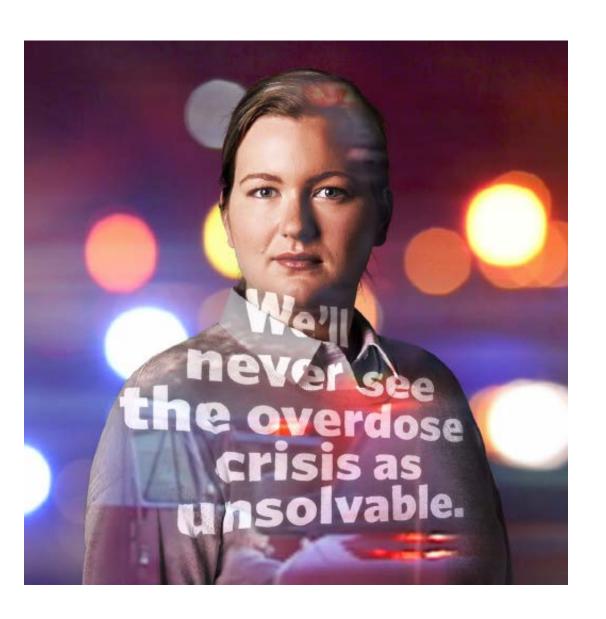




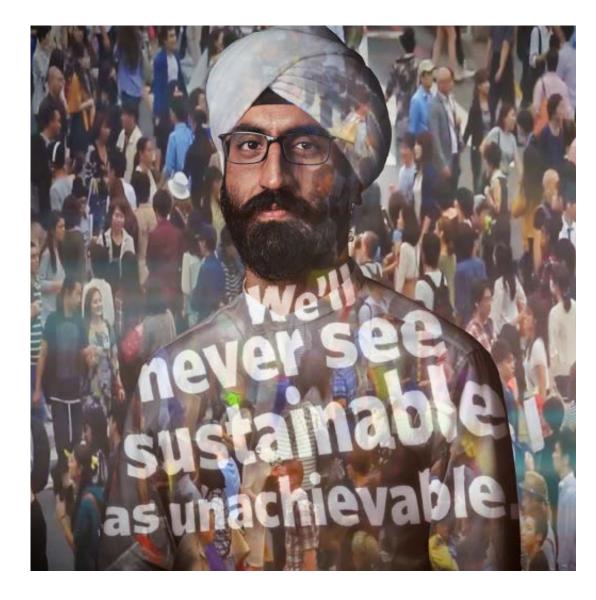




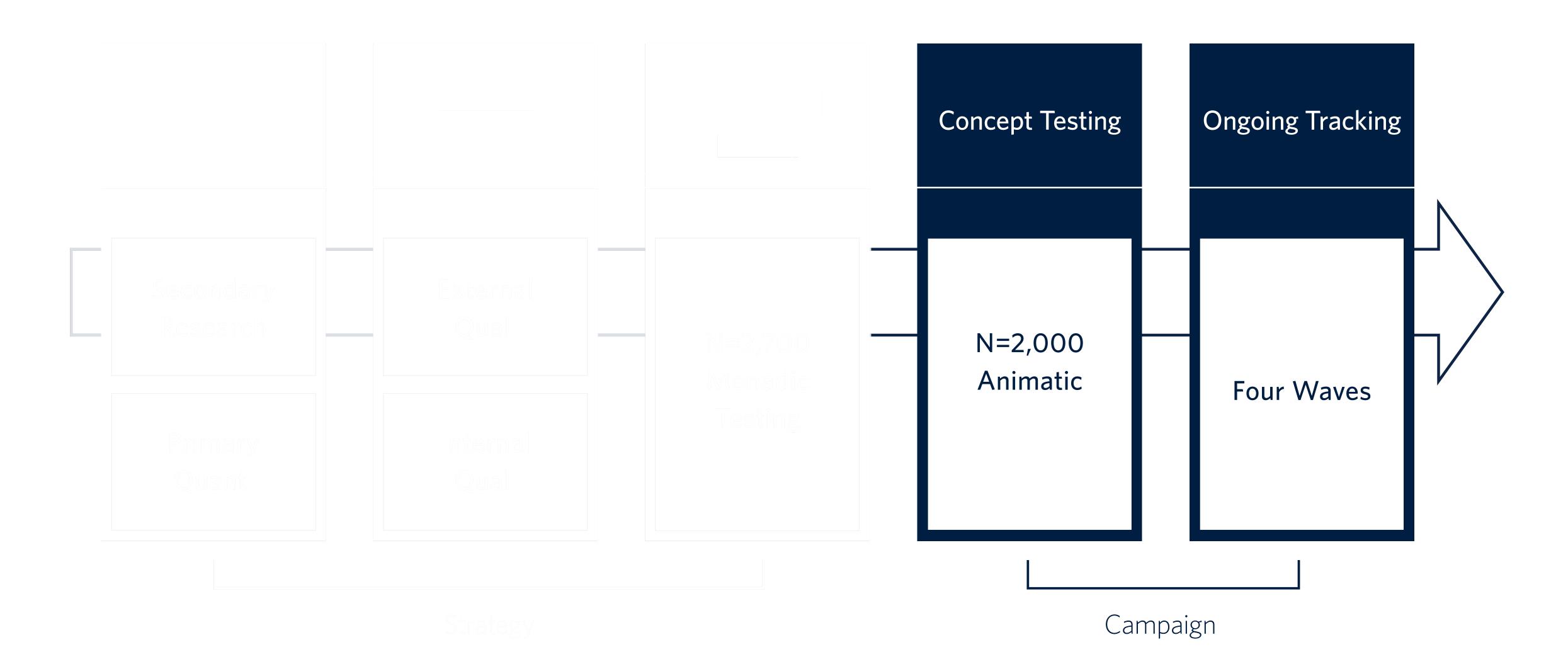
LinkedIn



Instagram



# DATA AND INSIGHTS OVERVIEW



# WHAT WORKED/WHAT CAN WE IMPROVE ON?



# WHAT WORKED/WHAT WE CAN IMPROVE

**WORKED:** strong business case/problem statement

**WORKED:** production heavy, left enough time for input/revisions

**WORKED:** Advisory Group – created buy-in, sped up approvals

**WORKED:** stakeholder meetings at concept, not execution stage

IMPROVE: more time to socialize/leverage the campaign creative

IMPROVE: better enterprise digital analytics - ability to see beyond

central digital channels to gauge ancillary benefits



### **SESSION TAKEAWAYS**

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