

# **GROWING GLOBAL**

Using reputation and people strategies to build an inspiring international outlook

# HOW ARE WE DOING IN THE UK?

22,000 students and 4,600 staff from 180 countries

NUMBER OF CAMPUSES:



Streatham and St Luke's in Exeter

Penryn and Knowledge Spa Truro in Cornwall GOLD TEACHING EXCELLENCE FRAMEWORK AWARD



### COLLEGES:

College Of Life And Environmental Sciences (Cles)

College Of Engineering, Mathematics And Physical Sciences (Cemps)

College Of Humanities (Hums)

University Of Exeter Medical School (Uems)

Social Sciences And International Studies (Ssis)

University Of Exeter BUSINESS SCHOOL (UEBS)



35<sup>TH</sup> IN TERNATIONALLY IN THE 2017 CWTS LEIDEN LAST 10 YEARS

RANKING

98%

OF OUR RESEARCH

RATED AS

WORLD

LEADING

OR INTERNATIONALLY

RECOGNISED

REF2014

MEMBER OF THE PRESTIGIOUS RUSSELL GROUP OF RESEARCH-INTENSIVE UNIVERSITIES

RUSSELL GROUP

262 MILLION IN RESEARCH FUNDING IN 2015/16

MEMBER OF THE ATHENA SWAN CHARTER ADVANCING EQUALITY AND DIVERSITY IN THE STEMM FIELDS SILVER GILT MEDAL IN THE RHS BRITAIN IN BLOOM NATIONAL AWARDS IN RECOGNITION OF STUNNING PUBLIC SPACES

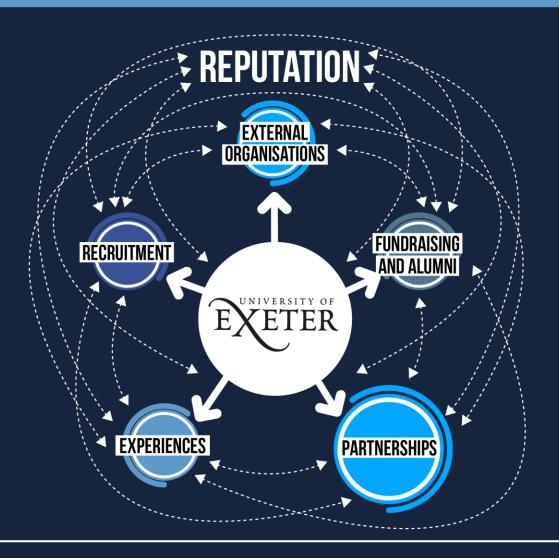
# WHY ARE WE GOING GLOBAL?

- It accelerates our reputation as a world leading institution
- It allows us to compete on a global stage for the best student talent
- The power of Scival
- It creates new opportunities for our staff and students and boosts knowledge transfer



# HOW ARE WE DOING IN THE UK?

- Key challenges being faced within the HE climate
- Dwindling resources and strong competition post-Brexit
- Population dip / VFM debate on £9k fees
- Need to further extend our reach into the international student market



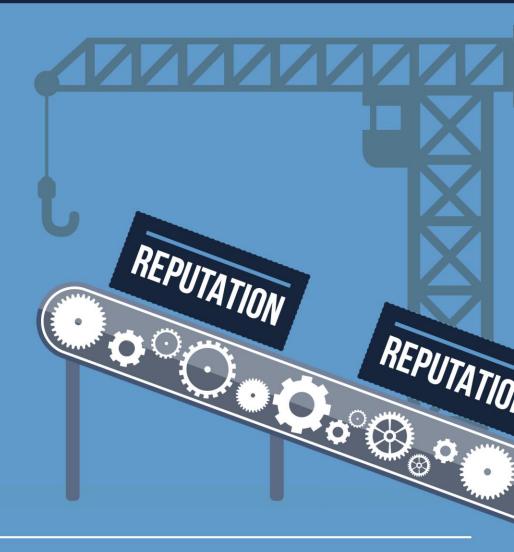
# WHY THE GLOBAL STRATEGY IS CRITICAL FOR OUR FUTURE

- To cement our reputation as a leading global University with strong global partnerships based in the UK
- War on talent
- Providing skills the world needs for the future
- Consortium approach to delivering global HE
- To ensure long term financial stability



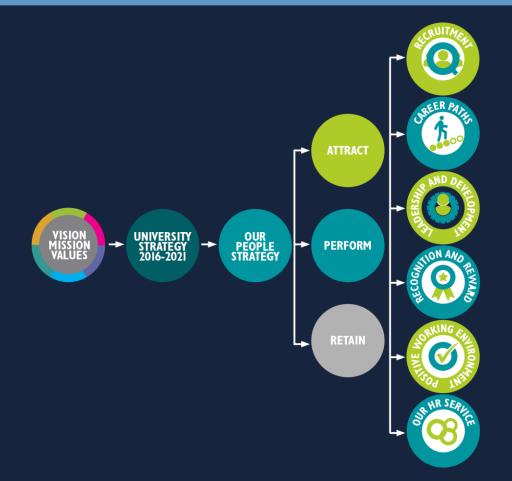
# WHAT REALLY DRIVES REPUTATION?

- It accelerates our reputation as a world leading institution
- It allows us to compete on a global stage for the best student talent
- The power of Scival
- It creates new opportunities for our staff and students and boosts knowledge transfer



# OUR PEOPLE STRATEGY: ATTRACT, PERFORM, RETAIN

- Equipping the University to deliver its strategic goals by attracting and developing a talented and diverse workforce from around the globe
- Hunting not fishing
- Bringing in groups not just individuals
- Creating an environment which helps people to thrive
- Letting them tell the world about their work



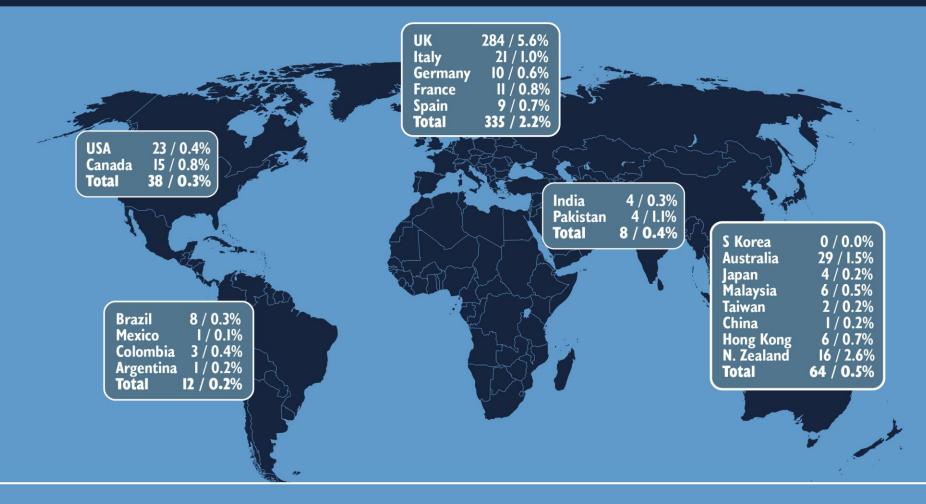
# **EMPLOYER BRAND DEVELOPMENT**

AMBASSA

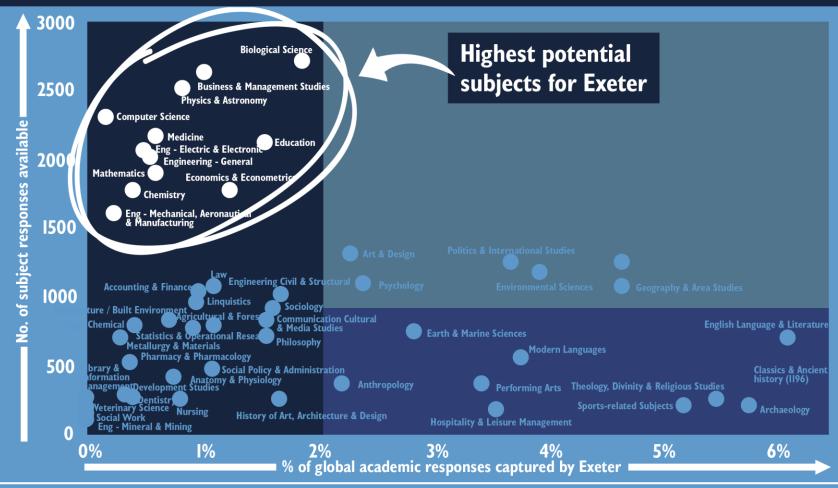
- Exeter as a great place to work and live
- Critical role of academics as ambassadors
- Academics critical in reputation building and impact of this on rankings

• How did we maximize this?

# EXETER GLOBAL ACADEMIC RESPONSES 2015

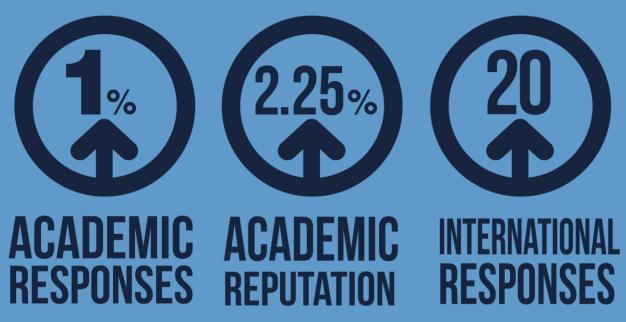


# EXETER NEEDS TO FOCUS ON STEMM SUBJECTS



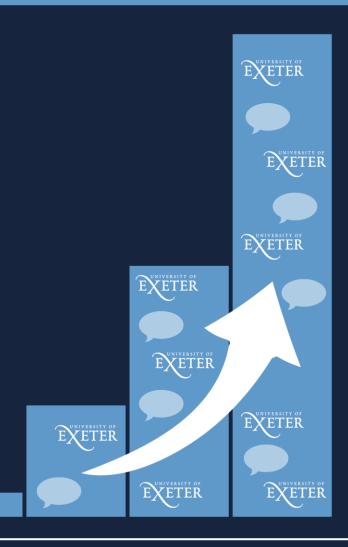
# IMPACT OF INCREASING OUR INTERNATIONAL ACADEMIC RESPONSES

- 17 International responses are equivalent to a 1% increase in QS 'academic reputation'.
- A 2.25% increase in academic reputation would lead to a rise of 5 places in the overall QS Global Ranking
- Increasing our International responses by around 150 (over 301 in 2015) would deliver a 20 place ranking increase



# **LESSONS SO FAR**

- 1. Exeter needs to focus on growing academic responses
- 2. Especially international responses
- 3. Internationally, Exeter needs to narrow-cast North America, and broadcast elsewhere
- 4. Core challenge will be to grow Exeter's STEMM responses



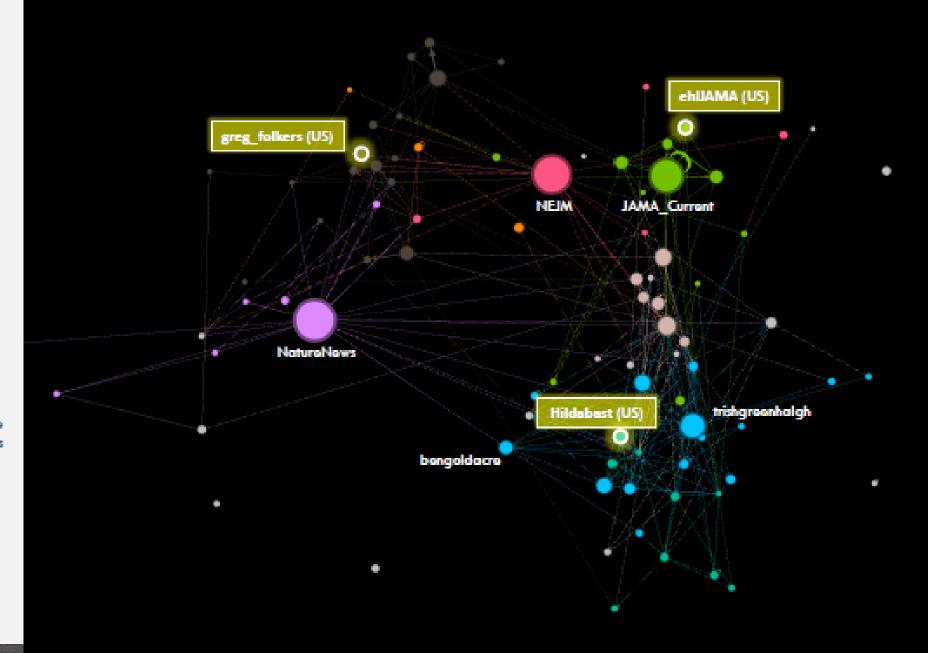
BLACK SWAN

### PUBLIC HEALTH NETWORK Cluster Analysis

Targeting primary and secondary individuals in a strongly-connected network increases the chance of connecting with other individuals in that network. By understanding these elements, we can then formulate an action plan to maximise the impact of University of Exeter within the wider academic conversation.

The size of each node represents the number of times this account has been retweeted in the academic conversation

To rationalise the Public Health data, we have filtered out all nodes with an out degree below 20



### **BLACK SWAN**

### INFLUENCER PROFILE Hilda Bastian (USA)

Who knows what "comparative effectiveness research" is & who recalls seeing some? @PCORI patient & clinician survey futuremedicine.com/doi/10.2217/ce

### Assessment of & supersons in CDR findings

The probability of probability was below and the last second wave of the formula constraints of the probability of the probabi

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Hide Backet (minimum from the Echoes of 1833 on scientific floredont & refigeres, time to invite a great scientist advective in 1933. A V Hill

It is quite certain that science cannot progress properly scept by the fullest internationalism

A.V. Hill, 1983

### "The Lone Fully, the Lane Fury": 8.5 Hill is 1933 | Alexandedy Mayler

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### Twitter Account - Bio & Public Health Conversation Stats

	Name: Hilda Bastian Handle: @hildabast Twitter Bio: Chief Editor PubMed Health/PubMed Commons. Absolutely Maybe (PLOS Blogs); Statistically Funny (epi cartoon blog); Third Opinion (MedPage Today). Tweets personal	
Followers: 6,486 Following: 706 Total tweets: 17k	Subject area Twitter performance Tweets: 38 Retweeted: 208	Optimum Twitter activity (GMT) Tues-Fri: 78% 10.00-16.00: 74%
ENVIRONMENTAL	Discusses societal issues within the heath area, e.g. men have an edge when applying for faculty appointments or preventing workplace bullying	
GENERAL	Very interested in Open Access publications (i.e. research papers that are free of all restriction access)	
APPROACH	Regular tweeter. Plenty of conversations with other users. Blend of created, curated and RT'd content	



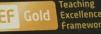
# WORLD-CLASS RESEARCH

TACKLING GLOBAL ISSUES LIKE CLIMATE CHANGE, DEMENTIA AND DIABETES

www.exeter.ac.uk

## WORLD-CLASS TEACHING CREATING GRADUATES OF DISTINCTION WITH A GLOBAL OUTLOOK





98% OF OUR RESEARCH IS INTERNATIONAL QUALITY REF 2014





# LEADING THE WAY IN DEMENTIA RESEARCH:

XETER

E

**PREVENTION · CARE · TREATMENT** 

www.exeter.ac.uk/dementia

# **EADING THE WAY IN DATASET OF CONTACT OF C**

UNIVERSITY OF

ER

CLIMATE CHANGE • CONSERVATION • MICROPLASTICS MARINE MAMMAL SOCIAL BEHAVIOUR • MAN-MADE NOISE

# **RESULTS SO FAR**



### Replying to @joelmcglothlin

Very much the envy in the UK - we must ask @BrendanGodley to offer advice on how it is managed - by sheer self determination or through funding appropriate support?

9:59 PM - 16 Aug 2018



Replying to @ecoevoenviro @joelmcglothlin

Passion from Michael Hanley and I but mostly because we are a large highly connected community from students to professors sharing through tagging @ExeterMarine or using the #ExeterMarine ;) 76,025 profile views

25<sup>th</sup> most viewed profile globally

digital banners seen by over 6.5 million people

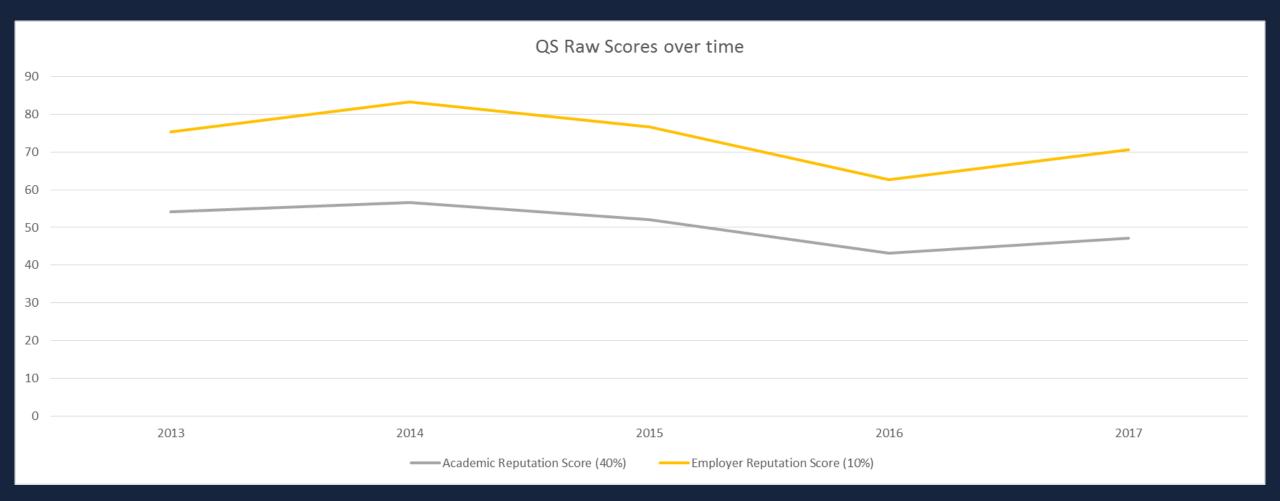
15,000 click throughs

380,000 global THE weekly readers online

and print



# **RESULTS SO FAR**



# **ANY QUESTIONS?**

- What would you want your People Services Director to do differently?
- What would you want your Director of Communications to change?

